



Where hope lives.



2005 Annual Report

Dear Friends,

This year has been marked by dynamic shifts in the way The Home for Little Wanderers has been thinking about the services we provide, and how the field of child welfare in Massachusetts has been redefining the models of care for children and families. For many years, providing clinical services and safe and nurturing environments for children who have been removed or were in danger of being removed from their families has been at the heart of The Home's programs. While we still maintain a commitment to the children who must be served in a residential setting, over time, many will move more quickly back into their communities and we will work in partnership with those communities to serve them well there. This shift in practice recognizes the essential interdependence of children, families, and communities, and the absolutely fundamental belief that children need to be in safe, stable, and permanent family situations.

While these are not new concepts, their use as mobilizing principles to create major systems change certainly is. An extensive body of research documents the importance of supporting families who are under stress so that they may be able to keep their families safe and together. To incorporate these principles into our practices, we have worked for over a year on developing both a "theory of change" and the roadmap for our vision and goals. This theory articulates what we intend to do for the children and families we serve, and how we intend to do it.

The Home will provide high-quality programs and services for at-risk children and their families with the goal of keeping families unified and children safe and in their own communities. When that is not possible or advisable, The Home will work to stabilize the family and, simultaneously, provide the children with a safe and temporary placement, close to their communities, with the goal of a timely reunification. While we have children in our care, we will make every effort to ensure and enhance their overall healthy development (cognitive, social, emotional, behavioral, and physical). If reunification with their families of origin is deemed impossible, we will move in a timely manner to find them an alternative, high-quality placement and/or quality lifelong community connections, and provide on-going services to ensure the placement remains permanent.

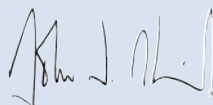
In the next year we will also be rolling out our new strategic plan which will take us into 2010. The plan will incorporate our new philosophy and approach in several stated objectives:

- ▶ Develop a comprehensive model of child, family and community practice
- ▶ Recruit, hire, and retain high performing and connected staff that are culturally competent and that reflect, as much as possible, the diverse cultural backgrounds of our clients
- ▶ Combine outcome and cost effectiveness to efficiently allocate resources to client services, infrastructure support and resource development in order to achieve our long-term outcome goal of all children having permanent, safe, and nurturing homes
- ▶ Diversify and expand our funding sources
- ▶ Develop a real estate master plan that will most effectively and efficiently support the strategic plan of The Home
- ▶ Build capacity to develop and carry out a comprehensive public policy/advocacy agenda that will be aligned with The Home's mission

Finally, our many thanks go to you, our generous friends, for standing by and caring for and supporting The Home. It is only through your support that so much of the work we do is possible.



Joan Wallace-Benjamin, Ph.D.
President and CEO



John Thomas Hailer
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PROGRAM HIGHLIGHTS

- ▶ Elizabeth Childs, M.D., Commissioner of the Department of Mental Health, honored **Everett House** with the Restraint Reduction/Elimination Award. Over the past several years, Everett House has reduced the use of restraint by an unprecedented 80%. According to Childs: “This goal is consistent with a mental health system that treats people with dignity, respect and mutuality, protects their rights, provides the best care possible and assists them in their recovery.”
- ▶ The **Child and Family Counseling Center** has partnered with Judge Baker Children’s Center to participate in an exciting research project called the Clinic Treatment Project. The research compares the differences between using evidence-based practice versus care as usual for latency age children with disorders of anxiety, depression, and/or conduct disorders. This is the largest study of psychological services in clinic settings to date.
- ▶ **Harrington House** underwent an “Extreme Makeover” thanks to WCVB-TV Channel 5. The former convent on Mission Hill was transformed into a new group home for ten of our youngsters just in time for the holiday season. Organizations from across New England gathered to help furnish, paint, and prepare the property for the kids. The children also flew to Disney World for the first time in their lives, courtesy of JetBlue Airways.
- ▶ **Waltham House** was honored with a prestigious Human Rights Campaign (HRC) Equality Award. The group home, one of only three of its kind in the nation, was selected for its outstanding service to gay, lesbian, bisexual, transgendered, and questioning (GLBTQ) youth.
- ▶ The **Adoption** program approved 33 families to become adoptive parents, placed 31 children, finalized 11 children for adoptions, and completed 70 assessments on behalf of the Department of Social Services. Adoption staff also conducted 50 searches and reunions for former clients and counseled 10 birth families.
- ▶ The **Training** Department, with the help of a TIDES grant and the Department of Social Services (DSS), trained more than 2,000 DSS workers on serving GLBTQ youth as a result of The Home’s commitment to education. This was the first training of its kind in the nation.
- ▶ **Boston’s Hope**, New England’s first intergenerational foster care and adoptive program, made its mark in the Dorchester community by developing relationships with over 30 local organizations, thus expanding activities and opportunities for the foster children, parents, and grandparents.
- ▶ **Boston Early Intervention** (BEI) created a Parent Advisory Committee, as well as a parent support group for Spanish speaking parents. In addition, BEI recruited three speech therapists, three occupational therapists, and a nurse to add to the social workers, educators, and developmental specialists in our program. This has enabled staff to increase the capacity of services and reach out to more clients.



SUCCESS STORIES

Bringing Joy Home



Joy started out at the Parents' Center at Saltonstall House when she was just 1 1/2 years old. She was referred to the program due to protective concerns and with a goal of family reunification. During her 18-month stay at the center, she was placed in multiple foster homes. She showed aggressive behaviors and seemed depressed.

For over a year, Joy participated in Individual and Group Play Therapy. Multiple family members also participated in weekly Parent Groups and Individual Adult Therapy. Joy went on to make excellent progress. She learned appropriate language and actions that took the place of aggressive behaviors. For example, if she was unable to control her behavior, she would separate herself in a "quiet space."

Towards the end of her journey at the center, Joy was adopted by her aunt, who also adopted Joy's younger brother. Thanks to a loving home environment and close work with therapists and clinicians at the Parents' Center, Joy transitioned successfully to a preschool program. Joy is now three years old. She is doing well and will continue play therapy at her new school.

From Suffering to Stability

"We are so proud of Jimmy. When he arrived at Harrington House he would play on his own in a corner, but by the end he was leading play groups."

—Amy Venezia, Senior Clinician



Jimmy arrived at Harrington House when he was eight years old. He was suffering from a stress-related disorder and was taking numerous medications for emotional stability. In just nine months, Jimmy made significant progress and was discharged from the group home.

During his stay, Jimmy received individual, sibling, and family therapy. He also enjoyed getting involved in program activities and even experienced his first time on a plane and a trip to Disney World! Program staff worked closely with Jimmy's parents and talked about how to improve his academic and medical services. Jimmy, his parents, and program staff worked extremely hard and the team effort was successful. Jimmy has returned to a safe home and excels at school.

Conquering the Past



Amy was raped as a child. As a result of the trauma, later in her teens she began attempting suicide and experiencing repeated hospitalizations. The Family Stabilization Team from the Safe-at-Home program stepped in to help and Amy was enrolled in a day hospitalization program.

In addition to working with the family at home, the team coordinated care and a safety plan with the hospital and with Amy's outpatient therapists. The team also assisted her mother in negotiating with the school system to find a new placement for her daughter. They organized safety plans for Amy with school officials, as well as created a crisis-intervention network from existing care providers for the rest of the family.

Two years later, the team received an invitation to Amy's high school graduation: she was valedictorian and had been accepted at a prestigious area college. Team members credit both Amy and her mother with Amy's success.

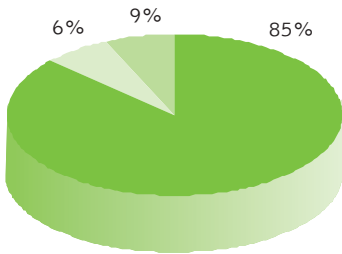
Please note that names and photographs have been changed to protect confidentiality.

FINANCIAL HIGHLIGHTS

The Home for Little Wanderers' Schedule of Operations Year Ended June 30, 2005, Unaudited

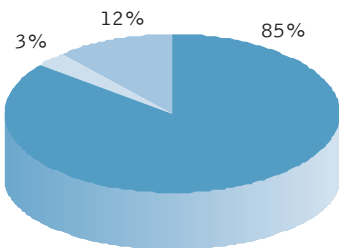
(Reported in 000's)

Operating Revenue



- Program Revenue
- Fundraising (portion for operations)
- Endowment Draw

Operating Expenses



- Programs
- Fundraising
- Administration and General

Revenues

Program Revenue	\$47,158
Fundraising (portion for operations)	3,265
Endowment Draw	4,901
Total Revenues	<u>55,324</u>

Expenses

Programs	46,638
Fundraising	1,522
Administration and General	6,286
Total Expenses	<u>54,446</u>

Operating Surplus¹ 878

Non-Operating Items

Investment Activity	558
Bequests	1,087
Other	(586)
Total Non-operating Items	<u>1,059</u>

Change in Unrestricted Net Assets \$1,937

Change in Temporarily Restricted Net Assets² (335)

Change in Permanently Restricted Net Assets³ 215

Change in Net Assets \$1,817

¹ For internal management and budgeting purposes, The Home uses the Operating Surplus line.

² Included in the change in Temporarily Restricted Net Assets is \$1,971,710 of additional Investment activity, \$1,210,496 of additional Fundraising activity and (\$3,516,799) of activity related to Net Assets released from restriction.

³ Included in the change in Permanently Restricted Net Assets is \$214,564 of additional Investment activity.

Thank you to the following contributors for their generous commitment to our children and families.

The following list reflects all gifts received between July 1, 2004 and June 30, 2005.

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